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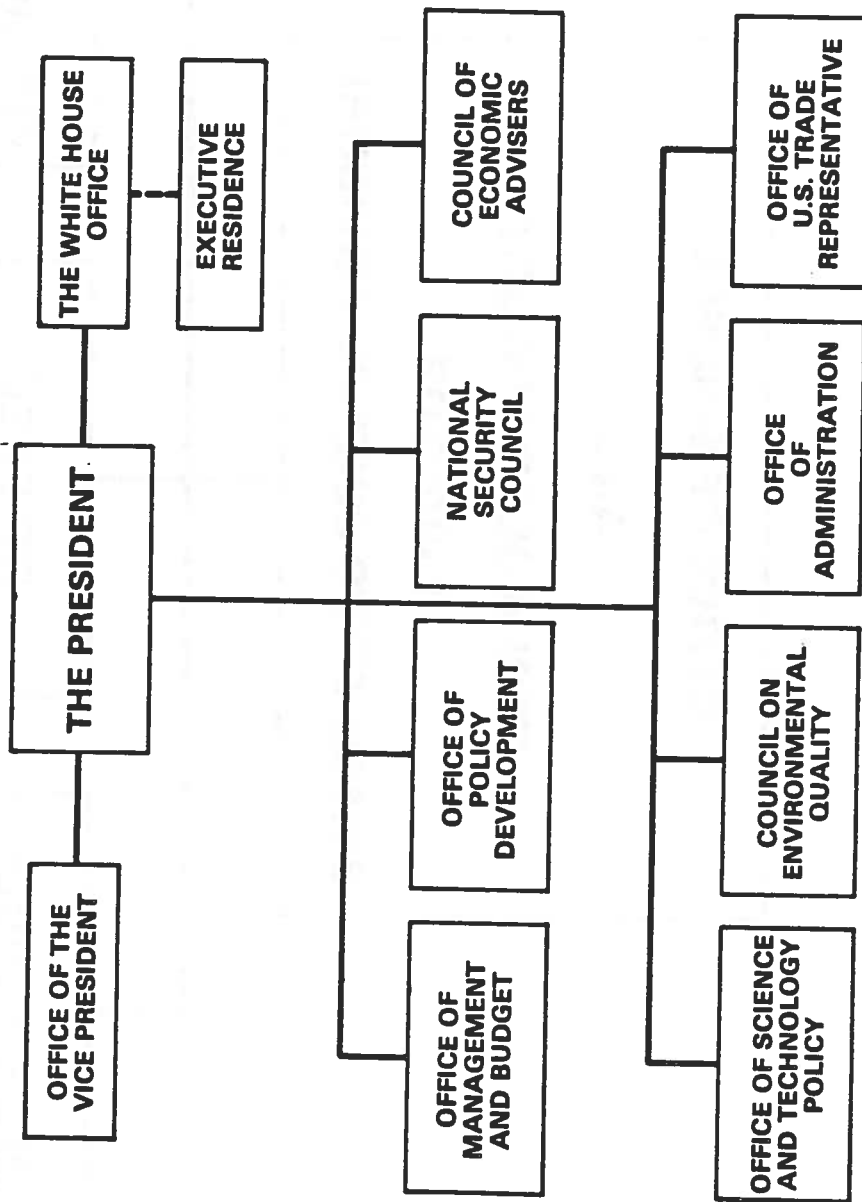
**WHITE HOUSE PERSPECTIVES  
ON FUTURE AGRICULTURAL  
RESEARCH AND EXTENSION**

DR. ALVIN I. YOUNG  
OFFICE OF SCIENCE & TECHNOLOGY POLICY  
EXECUTIVE OFFICE OF THE PRESIDENT  
WASHINGTON DC 20506

**“CONTINUING STRONG SUPPORT FOR OUR NATION’S SCIENCE AND TECHNOLOGY HAS BEEN AND WILL CONTINUE TO BE A POLICY OF THIS ADMINISTRATION. THE GOALS OF THIS SUPPORT ARE ENHANCED NATIONAL SECURITY, IMPROVED QUALITY OF LIFE AND INCREASED INTERNATIONAL COMPETITIVENESS. TODAY MORE THAN EVER BEFORE WE MUST USE OUR TECHNOLOGICAL RESOURCES AGGRESSIVELY IN ORDER TO RETAIN INTERNATIONAL LEADERSHIP.”**

**— RONALD REAGAN, 1986**

# EXECUTIVE OFFICE OF THE PRESIDENT



JANUARY 1982

**OFFICE OF SCIENCE  
AND  
TECHNOLOGY POLICY  
DIRECTOR  
(PRESIDENT'S SCIENCE ADVISOR)**

**LIFE SCIENCES  
DIRECTORATE**

**DEFENSE  
DIRECTORATE**

**PHYSICAL SCIENCES  
DIRECTORATE**



# **OSTP FUNCTIONS**

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## **1. ADVISE THE PRESIDENT OF SCIENTIFIC AND TECHNOLOGICAL CONSIDERATIONS**

**RE:**

- **THE ECONOMY**
- **NATIONAL SECURITY**
- **HEALTH**
- **FOREIGN RELATIONS**
- **THE ENVIRONMENT**
- **RECOVERY AND USE OF RESOURCES**

# **OSTP FUNCTIONS**

**(Continued)**

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- 2. EVALUATE THE SCALE, QUALITY, AND EFFECTIVENESS OF THE FEDERAL EFFORT IN SCIENCE AND TECHNOLOGY AND ADVISE ON APPROPRIATE ACTIONS**
- 3. ASSIST OMB AND THE AGENCIES IN SCIENCE AND TECHNOLOGY BUDGET PREPARATION AND EVALUATION**
- 4. ASSIST THE PRESIDENT IN PROVIDING LEADERSHIP AND COORDINATION OF THE FEDERAL RESEARCH AND DEVELOPMENT PROGRAMS**

# **THE ADMINISTRATION'S SCIENCE POLICY**

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- **THE FEDERAL GOVERNMENT HAS RESPONSIBILITY FOR LONG-TERM, HIGH RISK RESEARCH**
- **BASIC RESEARCH CAN BEST BE DONE IN OUR UNIVERSITIES AND FEDERAL LABORATORIES.**



# HOW DO ISSUES REACH THE PRESIDENT FOR DECISION?

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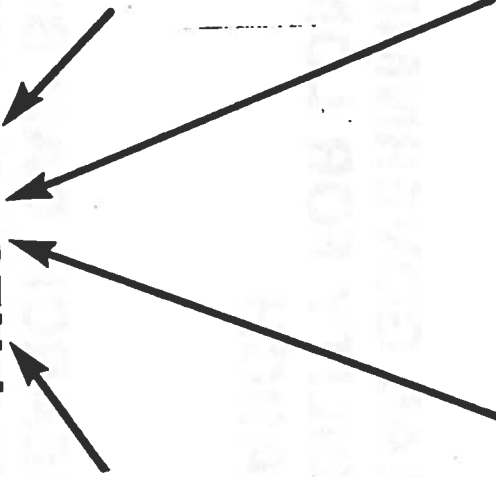
PRESIDENT

PREPARATION OF  
UNIFIED FEDERAL  
BUDGET

NATIONAL SECURITY  
COUNCIL  
(FOREIGN POLICY &  
DEFENSE)

ECONOMIC POLICY COUNCIL  
(ECONOMIC POLICY ISSUES)

DOMESTIC POLICY COUNCIL  
(DOMESTIC POLICY ISSUE)



# **ADVISORY SYSTEM**

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**WHAT AN ADVISORY SYSTEM CAN DO IS  
PROVIDE FOR INFORMED DECISIONS. THAT  
SHOULD BE ITS PRIME OBJECTIVE.**

# **CONSEQUENCES OF CHOICE**

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**IT IS IMPORTANT TO HAVE INFORMATION REGARDING HOW THE CONGRESS AND OUTSIDE INTEREST GROUPS AND THE PUBLIC AT LARGE WILL LIKELY REACT TO ALTERNATE COURSES OF ACTION.**

## **ACTIONS OF THE CONGRESS**

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**THE CONCERN MUST BE "TO PROMOTE THE GENERAL WELFARE" RATHER THAN THE PROMOTION OF SPECIAL INTEREST.**

- **THE PROBLEM HOWEVER IS THAT: THE U.S. HOUSE OF REPRESENTATIVES HAS 150 SUBCOMMITTEES AND 35 CAUCUSES OR COALITIONS**

# **NATIONAL GOALS FOR SCIENCE**

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**1940'S & 50'S — MILITARY AND SPACE  
TECHNOLOGY**

**1960'S & 70'S — HEALTH AND  
ENVIRONMENTAL  
CONCERNS**

**1980'S — IMPROVING THE  
COMPETITIVENESS OF U.S.  
INDUSTRIES**

# **FOUR GENERAL FACTORS DETERMINE INTERNATIONAL COMPETITIVENESS**

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- **COST OF LABOR**
- **COST OF CAPITAL**
- **STRENGTH OF CURRENCY**
- **DEVELOPMENT AND USE OF TECHNOLOGY**

# **ALL SECTORS**

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**GOVERNMENT, UNIVERSITY, AND  
INDUSTRY – SHARE THE  
RESPONSIBILITY FOR THE  
STEWARDSHIP OF THE SCIENTIFIC  
AND ENGINEERING ENTERPRISE  
AND FOR ENSURING ITS  
CONTINUING CONTRIBUTIONS TO  
THE NATIONAL WELL-BEING.**

# RELATIONSHIP

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GOVERNMENT  
"INVESTOR"

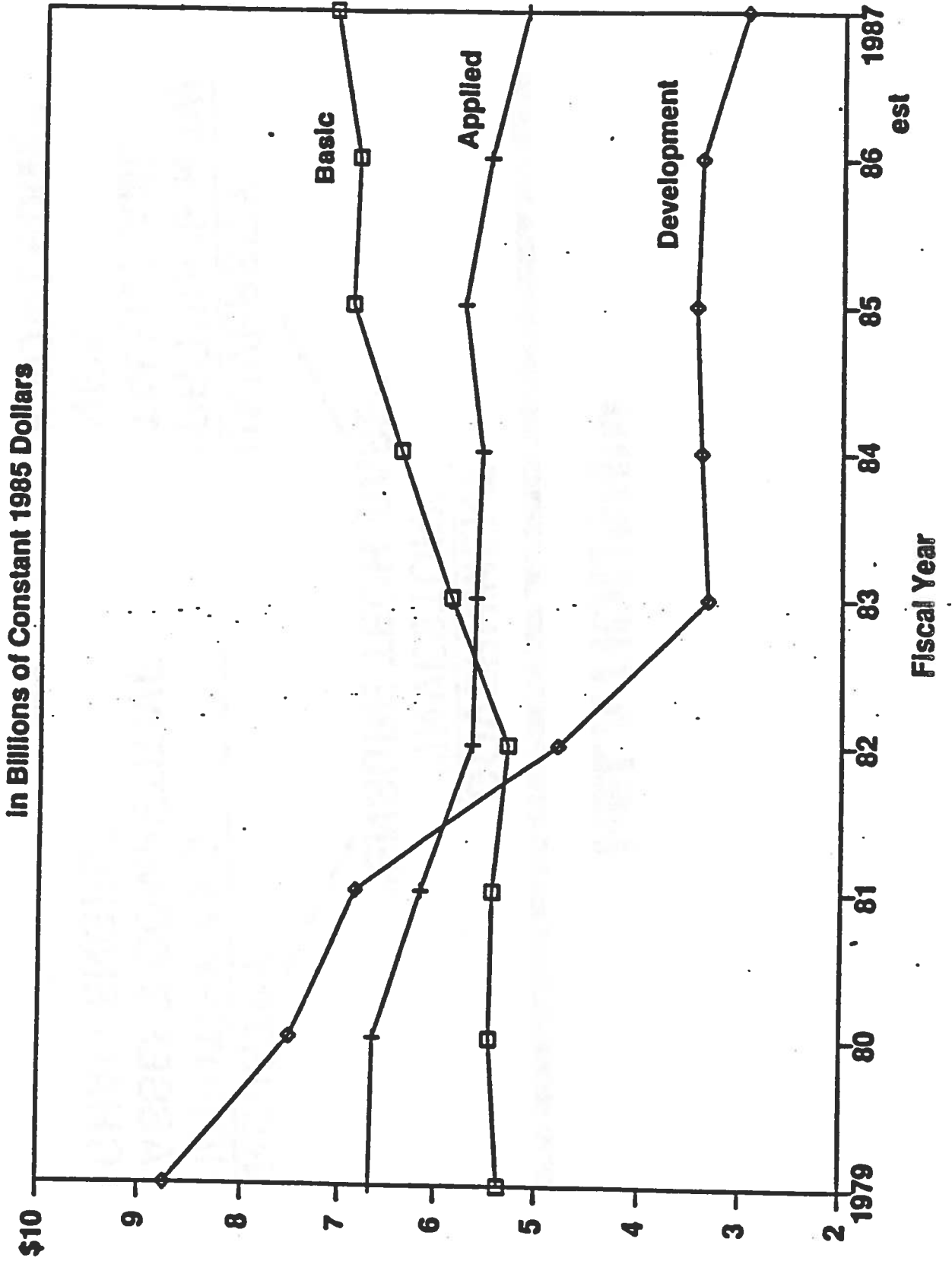
"ENSURE TECH BASE"

INDUSTRY  
"IDENTIFY AND  
ASSESS COMPETITIVE  
CHALLENGES"

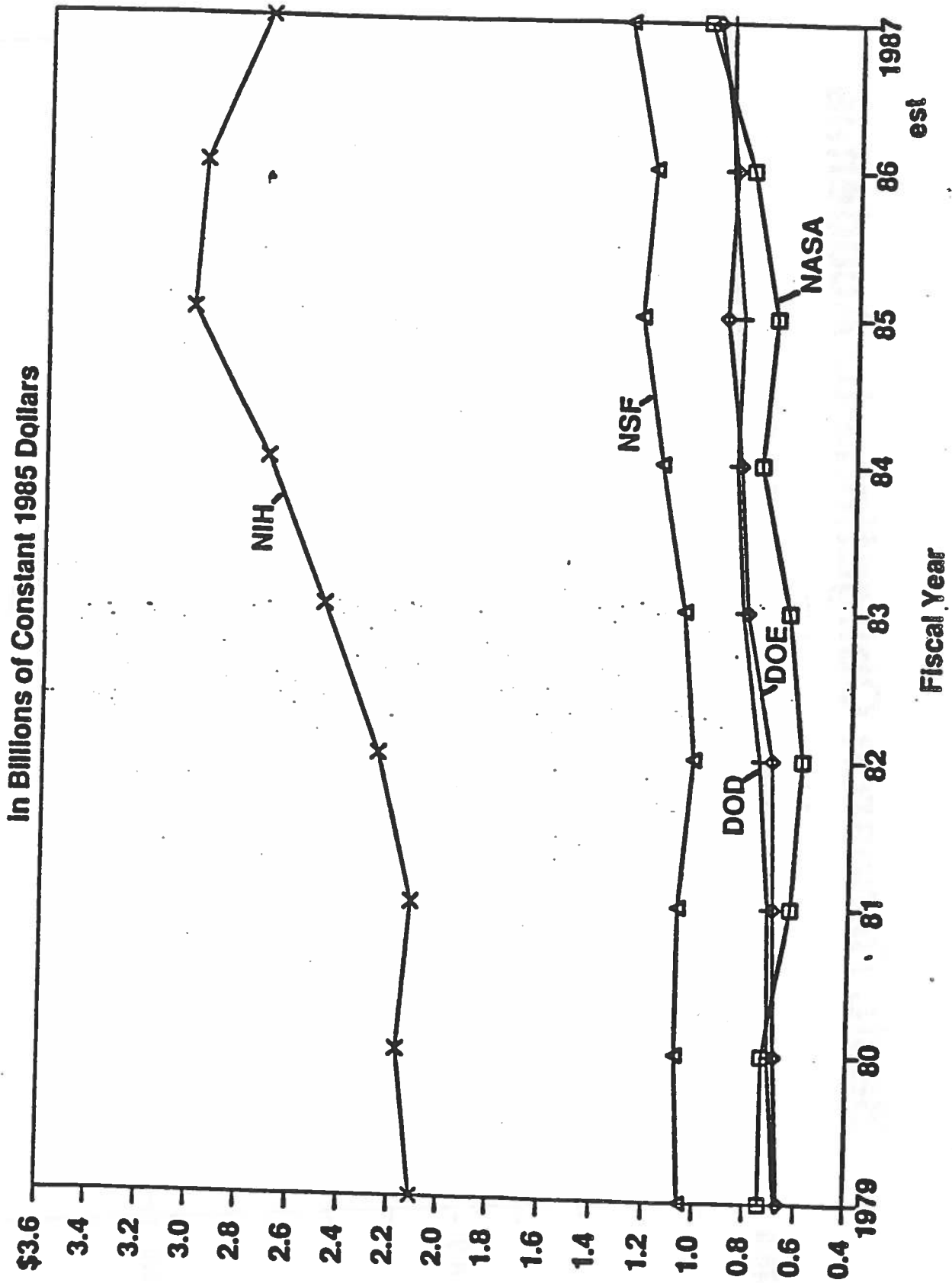
UNIVERSITY  
"PRODUCE NEW  
TALENT AND  
NEW  
KNOWLEDGE"



# Federal R&D Obligations (Nondefense)

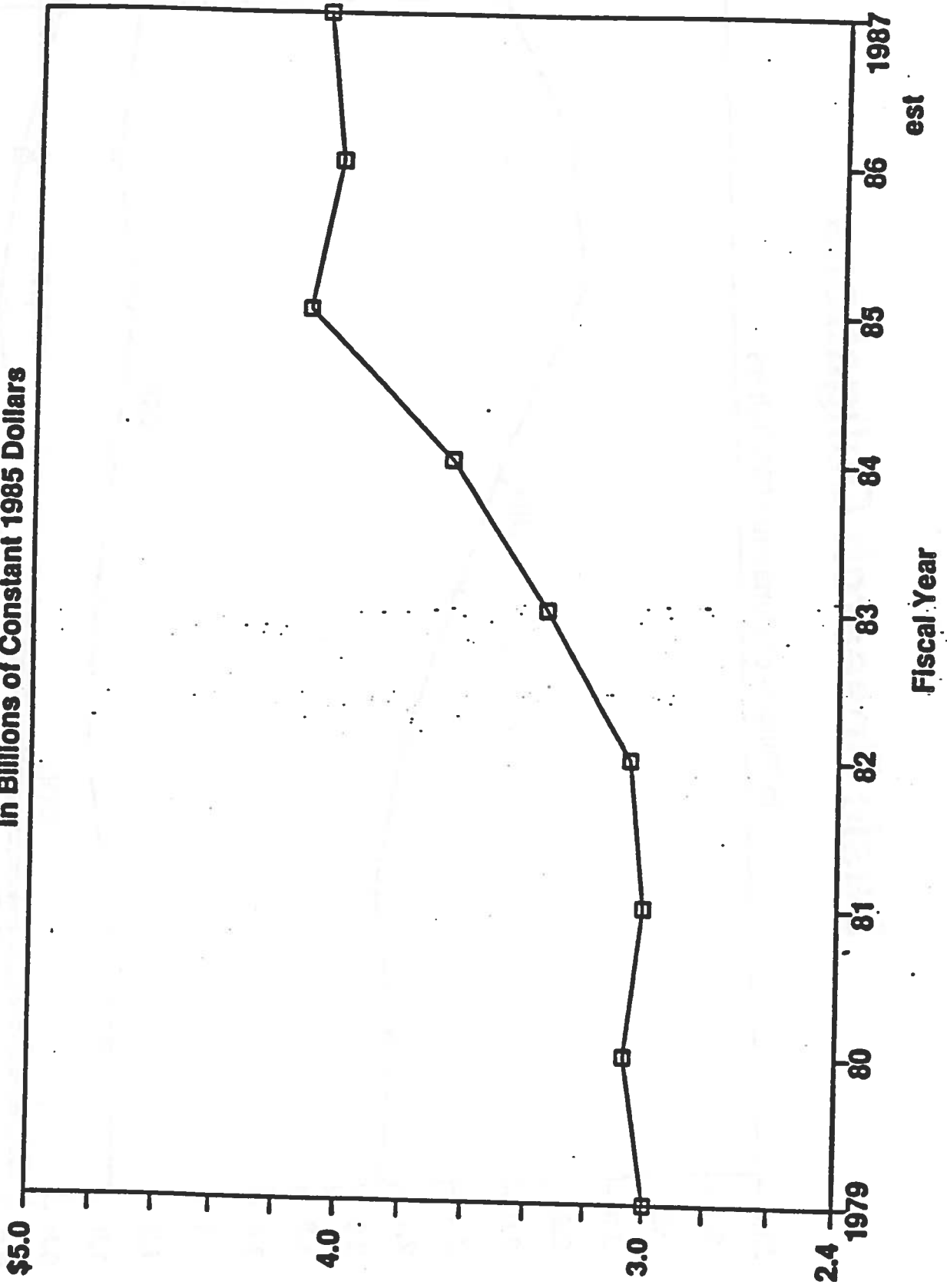


# Basic Research Obligations



# Basic Research Obligations to Academia

In Billions of Constant 1985 Dollars



# FUNCTIONS IN THE TECHNOLOGY INNOVATION PROCESS

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WORLD STOCK OF KNOWLEDGE	RESEARCH	TECHNOLOGY DEVELOPMENT	TECHNOLOGY TESTING	TECHNOLOGY ADAPTATION	(POLICY- MARKET FARM SYSTEM) INTEGRATION	DIFFUSION	COMMON PRACTICE
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- **18% OF THE NATIONS SCIENTISTS  
AND ENGINEERS ARE EMPLOYED  
IN FEDERAL LABORATORIES**

- **FEDERAL LABORATORIES HAVE A  
COMBINED BUDGET OF \$18  
BILLION/YR**

**PRODUCTIVITY OF U.S. SCIENCE  
AND ENGINEERING IS IN PART DUE  
TO THE RESEARCH COMMUNITY'S  
ADHERENCE TO STANDARDS OF  
EXCELLENCE AND TO  
INSTITUTIONAL ARRANGEMENTS  
THAT HAVE ENCOURAGED  
INNOVATION.**

**IS THE AMERICAN AGRICULTURAL  
RESEARCH SYSTEM PREPARED TO PROVIDE  
THE SCIENTIFIC AND TECHNICAL TALENT TO  
PRODUCE THE NEW KNOWLEDGE NEEDED  
TO REMAIN PREEMINENT IN AN AGE OF  
RAPID TECHNOLOGICAL CHANGE AND  
INTENSE COMPETITION?**

# **AGRICULTURAL RESEARCH**

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**"WE ARE SPENDING THE PRINCIPAL AT A  
FASTER PACE THAN THE INTEREST IS  
ACCRUING."**

- **ACCUMULATION OF KNOWLEDGE**
- **NATURAL RESOURCES**
- **SCIENTIFIC TALENT**



# **AGRICULTURAL RESEARCH**

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- **AGRICULTURAL RESEARCH SERVICE**
- **COOPERATIVE STATES RESEARCH SERVICE  
COMPETITIVE GRANTS**
- **ECONOMIC RESEARCH SERVICE**
- **FOREST SERVICE**
- **STATISTICAL REPORTING SERVICE**
- **EXTENSION SERVICE**

**COOPERATIVE  
STATE RESEARCH SERVICE**

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- 58 AGRICULTURAL EXPERIMENT STATIONS**
- 17 COLLEGES OF 1890**
- 28 SCHOOLS OF FORESTRY**
- 29 COLLEGES OF VETERINARY MEDICINE**
- 42 SCHOOLS OF HOME ECONOMICS**

**UNIVERSITY-BASED  
AGRICULTURAL  
RESEARCH SYSTEM**

**12,500  
SCIENTISTS**

**13,000 GRADUATE  
STUDENTS &  
POST DOCS**

**7,200  
TECHNICIANS**

**\$1.3 BILLION**

# **EFFORTS OF THE AGRICULTURAL RESEARCH SYSTEM**

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<b>CROPS</b>	<b>37%</b>	<b>COMPETITION &amp; TRADE</b>	<b>7%</b>
<b>ANIMALS</b>	<b>20%</b>	<b>FOOD SCIENCE/ NUTRITION</b>	<b>5%</b>
<b>FORESTRY</b>	<b>13%</b>	<b>ALL OTHER</b>	<b>7%</b>
<b>NATURAL RESOURCES</b>	<b>11%</b>		

**FUNDING FOR  
STATE AGRICULTURAL  
EXPERIMENT STATIONS**

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<b>STATE APPROPRIATED</b>	<b>53%</b>
<b>CSRS APPROPRIATED</b>	<b>19%</b>
<b>PRODUCT SALES</b>	<b>6%</b>
<b>INDUSTRY</b>	<b>10%</b>
<b>OTHER USDA</b>	<b>3%</b>
<b>OTHER FEDERAL</b>	<b>9%</b>

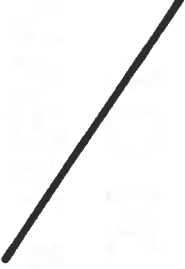
**COOPERATIVE  
EXTENSION  
SERVICE**

**73 LAND-GRANT  
INSTITUTIONS**

**3,100 COUNTIES  
IN U.S.**

**2.9 MILLION  
VOLUNTEERS**

**\$1.0 BILLION**



**“THERE IS ONLY ONE PROVED  
METHOD OF ASSISTING THE  
ADVANCEMENT OF PURE SCIENCE  
— THAT OF PICKING MEN OF  
GENIUS, BACKING THEM HEAVILY,  
AND LEAVING THEM TO DIRECT  
THEMSELVES”**

**JAMES CONANT, 1945**

# **EDUCATION AND TRAINING**

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- **ATTRACTING MOST ABLE STUDENTS**
- **PROVIDING RIGHT TALENT**
- **WILL THERE BE ENOUGH?**
- **A NEED FOR TRAINING GRANTS**



# TRENDS IN TOTAL ENROLLMENT

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	<u>AGRICULTURAL SPECIALIZATIONS</u>	<u>ALL HIGHER ED INSTITUTIONS</u>
1978	89,990	11,260,000
1979	89,225 - 0.8%	11,570,000 + 2.8%
1980	83,675 - 7.0%	12,097,000 + 7.4%
1981	83,530 - 7.2%	12,372,000 + 9.9%
1982	71,575 - 20.5%	12,426,000 + 10.3%
1983	67,720 - 24.7%	12,465,000 + 10.7%

# DEGREES AWARDED IN 1981-82

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## ALL INSTITUTIONS

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## AGRICULTURE & NATURAL RESOURCES

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BACHELOR'S	953,000	22,700
MASTER'S	295,500	4,550
DOCTORAL	32,700	1,145

# **FOR FEDERAL SOURCE OF FUNDS WHO SETS PRIORITIES?**

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- **RESEARCH AGENCY?**
- **OFFICE OF MANAGEMENT AND BUDGET?**
- **CONGRESS?**

**"THE GRASS ROOTS  
POTENTIAL OF SCIENCE IS  
ITS GREATEST UNTAPPED  
RESOURCE."**

**SLADE GORTON, 1986**

**JOINT COUNCIL  
RECOMMENDED NATIONAL PRIORITIES**

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- **AGRICULTURAL PROFITABILITY**
- **WATER QUALITY**
- **BIOTECHNOLOGY**
- **HUMAN CAPITAL**
- **NUTRITION**

# USDA's FY 1985 COMPETITIVE GRANTS PROGRAM

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**NUMBER OF  
PROPOSALS**

**2,629**

**AMOUNT  
REQUESTED**

**\$603,153,895**

**GRANTS  
AWARDED**

**449 SUCCESS RATE -- 17%**

**AMOUNT  
AWARDED**

**\$44,173,800 SUCCESS RATE -- 7%**

# **KEY RESEARCH AREAS FOR A PLANT SCIENCE INITIATIVE**

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- **RHIZOSPHERE DYNAMICS**
- **ECOLOGICAL PROCESSES**
- **PLANT BIOTECHNOLOGY**
- **COMPLEX CARBOHYDRATES**

**“I LIKE THE DREAMS OF THE  
FUTURE BETTER THAN THE  
HISTORY OF THE PAST.”**

**THOMAS JEFFERSON**